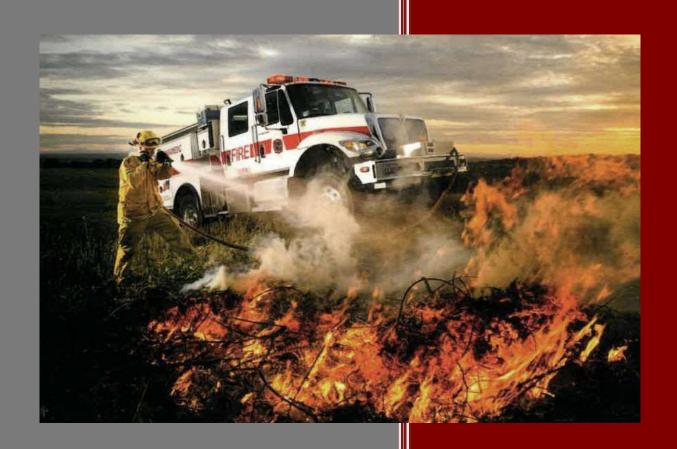
2017/18 FINAL BUDGET

## EL DORADO HILLS FIRE DEPARTMENT



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#### INTRODUCTION

The attached budget is the recommended Final Budget for fiscal year 2017/2018. As per statutory requirement, the Final Budget must be adopted by September 30, 2017.

#### **BACKGROUND**

The Tentative Final Budget was developed with the participation and input from the Director of Finance, all Chief Officers, Staff, and the Finance Committee. The funding philosophy for this budget remains consistent with prior years in that a portion of the various Fund Balances is identified to fund a portion of the expenditures. This meets the objectives of maintaining the District on a progressive track and provides for continuing growth and efficiencies.

#### **SUMMARY**

The Budget is currently broken down into three separate funds: the General Fund, the Capital Replacement Fund, and the Development Fee Fund. Below is a summary of each fund:

#### **General Fund**

The General Fund provides for all ongoing expenditures to maintain the District's continuing operations. These expenditures include personnel costs, supplies, services, governmental fees, and other miscellaneous operating costs. Generally, this portion of the budget includes those operating expenditures that are recurring and routine in nature. To maintain a strong fiscal balance, the general operating expenditures are funded from recurring operating revenues.

The District Reserve Policy establishes guidelines for maintaining a minimum balance in the General Reserve Fund equivalent to at least one half of the current year budgeted operating expenditures. The budgeted ending General Reserve Fund balance for 2017/18 exceeds this goal.

#### **Capital Replacement Fund**

The Capital Replacement Fund supports reinvestment in the infrastructure of the District. Generally, these investments are in the replacement or necessary improvement of fleet and facilities that exceeds routine maintenance. All District capital expenditures that are not qualified to be funded with development fees are budgeted in the Capital Replacement Fund for fiscal year 2017/18.

The District Reserve Policy outlines a goal to contribute to the Capital Replacement Fund on an annual basis, ensuring the fund balance remains sufficient to repair, restore or replace the District's capital assets upon retirement or disposal. There is a budgeted transfer of \$850,000 from the General Fund to the Capital Replacement fund in 2017/18. The amount of this transfer is equivalent to the estimated annual depreciation of the District's capital assets.

#### **Development Fee Fund**

The Development Fee Fund is used to account for all restricted Development Impact Fee Revenue and qualifying expenditures. Fund expenditures are restricted to capital investments resulting directly from growth in the District. Qualifying expenditures are determined and approved in

advance as a part of the District's 5-year Capital Plan, which is updated and reviewed by the El Dorado County Board of Supervisors on a periodic basis.

#### **Reserve Fund Balances**

The District continues to closely monitor and control expenditures in an effort to preserve its reserve balances. The tentative final budget reflects an overall decrease in total reserve balances for fiscal year 2017/18. The General Reserve Fund is budgeted to decrease by \$652,157, as total general fund expenditures are budgeted to exceed operating revenues. Included in total expenditures are lump sum payments toward the Districts pension and OPEB unfunded liabilities totaling \$1,450,000. There is a budgeted increase in the Development Fee Reserve Fund of \$530,000 resulting from higher projected development fee revenue than qualified expenditures. There is a budgeted decrease in the Capital Replacement Reserve Fund balance of \$169,298 due to budgeted capital expenditures in excess of transfers into the fund.

The District General Fund is owed approximately \$884,103 from its Development Fee Fund as of June 30, 2017 for qualifying expenditures made in 2015/16 and 2016/17. Reimbursement to the General Fund is anticipated in fiscal year 2017/18. The District continues to see increased revenue from Development Fees due to growth.

#### **Revenues**

Secured, Unsecured, and Homeowners Exemption Property Tax Revenue projections are based on estimates provided by El Dorado County. The County also provides an estimate for the offsetting collection administrative fee. Supplemental and Sacramento County Tax Revenue are estimated based on actual results from the prior year as well as projected market conditions. Overall, net Tax Revenue is expected to increase by approximately 6.3% from fiscal year 2016/17. Also included in operating revenues are projected reimbursements in the amount of \$1,028,857 from the JPA, which funds the ambulance service to the County. Mutual Aid/OES revenue is also included at an estimate at \$560,000. This revenue is dependent on the severity of the wildland fire season and the Department's participation on strike teams. While the District continues to pursue grant funding for various projects, no such revenue is projected for the 2017/18 fiscal year.

#### RECOMMENDATION

Staff recommends that the Board of Directors review, discuss, and approve the 2017-2018 Tentative Final Budget.



BUDGET SUMMARY ALL FUNDS

#### Final Budget Summary - All Funds Fiscal Year 2017/18



	General Fund	Capital Replacement Fund		Dev	elopment Fee Fund	Total All Funds	
Revenue							
Property Tax Revenue	16,776,075						16,776,075
Fire Prevention Fee Revenue	70,000						70,000
Other Miscellaneous Operating Revenue	1,714,057						1,714,057
Development Fee Revenue					2,500,000		2,500,000
Proceeds from Sale of Assets	 						-
Total Revenue	\$ 18,560,131	\$	_	\$	2,500,000	\$	21,060,131
Expenditures							
Wages & Benefits	15,162,941		-		-		15,162,941
Other Operating Expenditures	1,749,348		-		-		1,749,348
Pension/OPEB UAL Lump Sum Pmt	1,450,000		-		-		1,450,000
Fixed Assets	 		1,019,298	-	1,970,000		2,989,298
Total Expenditures	\$ 18,362,289	\$	1,019,298	\$	1,970,000	\$	21,351,587
Revenue Less Expenditures	\$ 197,843	\$	(1,019,298)	\$	530,000	\$	(291,455)
Reserve Fund Transfer Summary:							
Beginning Balance, 6/30/2017 (FORECAST)	\$ 13,313,206	\$	3,052,680	\$	6,682,221*	\$	23,048,107
Transfer to/(from) General Reserve Fund	197,843		850,000		-		1,047,843
Transfer to/(from) Capital Replacement Fund	(850,000)		(1,019,298)		-		(1,869,298)
Transfer to/(from) Development Fee Fund	 <del>-</del>				530,000		530,000
Total Increase/(Decrease) in Reserve Balances	 (652,157)		(169,298)		530,000		(291,455)
Ending Balance, 6/30/2018 (PROJECTED)	\$ 12,661,048	\$	2,883,382	\$	7,212,221	\$	22,756,651

 $<sup>^{*}</sup>$  As of 6/30/2017, the Development Fee fund will "owe" approximately \$884,103 to the General Fund.

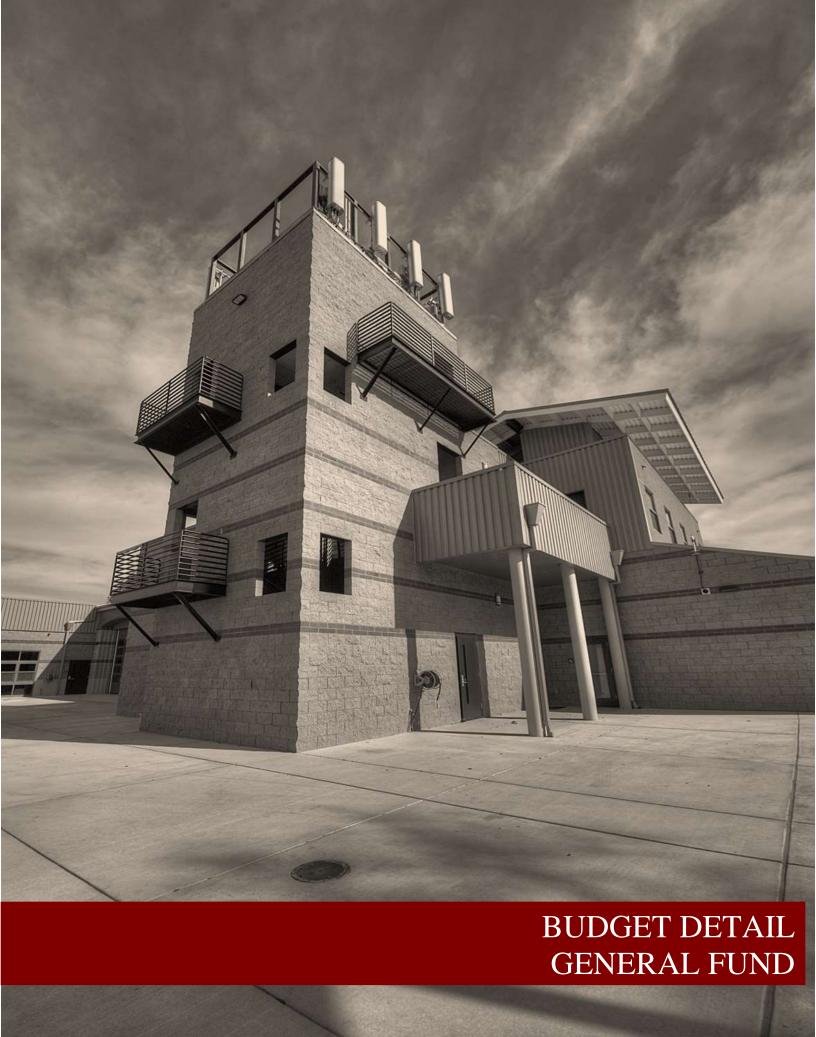


#### EL DORADO HILLS FIRE DEPARTMENT

#### Capital Assets 2017-18 Final Budget



			BUDGET	
ITEM	DESCRIPTION	Capital Replacement Fund	Development Fee Fund	Total
IT Equipment	Computer Lifecycle Replacements, Prevention Touch Screen	14,600	-	14,600
Bullard TIC Replacement		7,000		7,000
Rescue 85 Tools/Equipment		18,000	-	18,000
Turnout Replacements		50,000	-	50,000
Radio Equipment	Motorola Portables for 8570, 8571, WR-84; Motorla Mobile for new Engine	72,000	-	72,000
Training Gear	Active Shooter Gear	22,000		22,000
Furniture/Appliances	Office/Station Furniture and Appliance Replacement	25,000	-	25,000
SCBA Fit Testing Machine		10,000	-	10,000
Replace Vehicle 8549		80,000	-	80,000
Type I Engine	Rescue 85	720,698	-	720,698
Training Facility	Architectural Design/Phase 1	-	1,750,000	1,750,000
Nexus Study		-	20,000	20,000
Station 91 Remodel	Completion of Station 91 Remodel		200,000	200,000
TOTAL		\$ 1,019,298	\$ 1,970,000	\$ 2,989,298





	Full Year Budget FY17/18	Full Year Budget FY16/17	Variance	Variance %
Revenue				
3240 · Tax Revenue				
3260 · Secured Tax Revenue	16,271,887	15,164,380	1,107,507	7.3%
3270 · Unsecured Tax Revenue	276,634	287,393	(10,759)	-3.7%
3280 · Homeowners Tax Revenue	148,380	144,962	3,418	2.4%
3320 · Supplemental Tax Revenue	251,098	234,671	16,427	7.0%
3330 · Sacramento County Revenue	16,200	27,456	(11,256)	-41.0%
3335 · Latrobe Revenue 3335.2 · Latrobe Special Tax	36,840	36,840	-	0.0%
3335.3 · Latrobe Base Transfer	180,000	256,651	(76,651)	-29.9%
3340 · Property Tax Administration Fee	(404,964)	(364,250)	(40,714)	11.2%
Total 3240 · Tax Revenue	16,776,075	15,788,102	987,972	6.3%
3506 · Misc. Revenue, Fire Prev. Fees	70,000	70,000	-	100%
3510 · Misc. Operating Revenue				
3512 · JPA Revenue	1,028,857	918,537	110,320	12.0%
3513 · Rental Income (Cell site)	25,200	36,000	(10,800)	-30%
3515 · OES/Mutual Aid Reimbursement	560,000	414,000	146,000	35%
3520 · Interest Earned	80,000	70,000	10,000	14%
3510 · Misc. Operating Revenue - Other	20,000	20,000		0%
Total 3510 · Misc. Operating Revenue	1,714,057	1,458,537	255,520	18%
3570 · Proceeds from Sale of Assets		60,000	(60,000)	-100%
Total Revenue	\$ 18,560,131	\$ 17,376,639	\$ 1,183,492	7%
Operating Expenditures				
6000 ·Wages & Benefits				
6001 · Salaries & Wages, Fire	5,966,813	5,912,782	54,031	1%
6011 · Education/Longevity Pay	484,081	495,050	(10,969)	-2%
6016 · Salaries & Wages, Admin/Prev	608,685	615,556	(6,871)	-1%
6017 · Volunteer Pay	-	100,000	(100,000)	-100%
6018 · Director Pay	17,850	18,000	(150)	-1%
6019 · Overtime				
6019.1 · Overtime, Operational	1,561,587	1,685,706	(124,119)	-7%
6019.2 · Overtime, Outside Aid	480,000	412,000	68,000	17%
6019.3 · Overtime, JPA	155,479	103,397	52,082	50%
Total 6019 · Overtime	2,197,066	2,201,102	(4,036)	0%
6020 · P.E.R.S. Retirement	2,293,349	2,306,236	(12,887)	-1%
6030 · Workers Compensation	819,067	798,529	20,538	3%
6031 · Life Insurance	6,224	6,224	0	0%



	Full Year Budget FY17/18	Full Year Budget FY16/17	Variance	Variance %
6032 · P.E.R.S. Health Benefits	1,444,276	1,449,069	(4,793)	0%
6033 · Disability Insurance	16,758	16,170	588	4%
6034 · Health Cost of Retirees	881,479	866,964	14,515	2%
6040 · Dental/Vision Expense	177,960	174,840	3,120	2%
6050 · Unemployment Insurance	14,490	14,490	-	0%
6060 · Vacation & Sick Expense Reserve	100,000	150,000	(50,000)	-33%
6070 · Medicare	134,842	139,261	(4,419)	-3%
Total 6000 · Wages & Benefits	15,162,941	15,264,273	(101,333)	-1%
Salaries & Wages as a % of Revenue	82%	88%		
6100 · Clothing & Personal Supplies				
6001 · Uniform Allowance	52,800	64,850	(12,050)	-19%
6002 · Other Clothing & Personal Supplies	47,683	54,845	(7,162)	-13%
Total 6100 Clothing & Personal Supplies	100,483	119,695	(19,212)	-16%
6110 · Network/Communications				
6111 · Telecommunications	50,544	67,352	(16,808)	-25%
6112 · Dispatch Services	50,000	120,000	(70,000)	-58%
6113 · Network/Connectivity	41,225	34,850	6,375	18%
Total 6110 · Network/Communications	141,770	222,202	(80,432)	-36%
6120 · Housekeeping	35,268	30,214	5,054	17%
6130 · Insurance				
6131 · General Insurance	55,000	55,659	(659)	-1%
Total 6130 · Insurance	55,000	55,659	659	1%
6140 · Maintenance of Equipment				
6141 · Tires	21,791	25,000	(3,209)	-13%
6142 · Parts & Supplies	22,209	21,000	1,209	6%
6143 · Outside Work	118,167	116,053	2,114	2%
6144 · Equipment Maintenance	37,308	90,420	(53,112)	-59%
6145 · Radio Maintenance	24,279	20,430	3,849	19%
Total 6140 · Maintenance of Equipment	223,754	272,903	(49,149)	-18%
6150 · Maintenance, Structures & Ground	98,364	107,566	(9,202)	-9%
6160 · Medical Supplies				
6161 · Medical Supplies	5,867	5,500	367	7%
Total 6160 · Medical Supplies	5,867	5,500	367	7%
6170 · Dues and Subscriptions	12,655	11,339	1,316	12%
6180 · Miscellaneous				
6181 · Miscellaneous	3,352	4,000	(648)	-16%
6182 · Honor Guard	3,562	1,000	2,562	256%



	Full Year Budget FY17/18	Full Year Budget FY16/17	Variance	Variance %
6183 · Explorer Program	2,095	2,500	(405)	-16%
6184 · Pipes and Drums		-		0%
Total 6180 · Miscellaneous	9,010	7,500	1,510	20%
6190 ·Office Supplies	20,739	24,599	(3,860)	-16%
6200 · Professional Services				
6201 · Audit	13,050	10,500	2,550	24%
6202 · Legal/Human Resources	161,673	138,210	23,463	17%
6203 · Notices	2,514	3,000	(486)	-16%
6204 · Other Professional Services	135,397	214,094	(78,697)	-37%
6205 · Elections/Tax Administration	-	20,000	(20,000)	-100%
6206 · Public Relations	3,042	4,900	(1,858)	-38%
Total 6200 · Professional Services	315,676	390,704	(75,028)	-19%
6210 · Information Technology				
6211 · Software Licenses/Subscriptions	71,501	68,744	2,757	4%
6212 · IT Support/Implementation	118,496	107,374	11,122	10%
Total 6210 · Information Technology	189,997	176,118	13,879	8%
6220 · Rents and Leases				
6221 · Facilities/Equipment Lease	14,710	17,998	(3,288)	-18%
6222 · Solar Lease	66,936	65,388	1,548	2%
Total 6220 · Rents and Leases	81,646	83,386	(1,740)	<b>-2</b> <sup>0</sup> / <sub>0</sub>
6230 ·Small Tools and Supplies	78,108	49,850	28,258	57%
6240 · Special Expenses				
6241 · Training	148,981	118,327	30,654	26%
6242 · Fire Prevention	64,280	18,310	45,970	251%
Total 6240 · Special Expenses	213,261	136,637	76,624	56%
6250 · Transportation and Travel				
6251 · Fuel and Oil	62,000	70,000	(8,000)	-11%
6252 · Travel	25,200	19,000	6,200	33%
6253 · Meals & Refreshments	22,680	21,000	1,680	8%
Total 6250 · Transportation and Travel	109,880	110,000	(120)	0%
6260 · Utilities				
6261 · Electricity	16,872	10,200	6,672	65%
6262 · Natural Gas/Propane	25,000	17,000	8,000	47%
6263 · Water/Sewer	16,000	14,000	2,000	14%
Total 6260 · Utilities	57,872	41,200	16,672	40%
Fotal Operating Expenditures	\$ 16,912,289	\$ 17,109,345	\$ (197,057)	-1%



	Full Year Budget FY17/18			l Year Budget FY16/17	Variance	Variance %
Revenue - Operating Expenditures	\$	1,647,843	\$	267,294	\$ 1,380,548	516%
6560 · Pension/OPEB UAL Lump Sum Pmt		1,450,000		-	 1,450,000	100%
Total Expenditures	\$	18,362,289	\$	17,109,345	\$ 1,252,943	7%
Total Revenue - Total Expenditures	\$	197,843	\$	267,294	\$ 69,452	26%
Depreciation/Transfer to Capital Replacement Fund	\$	850,000	\$	-	\$ 850,000	100%
Net Increase/Decrease in General Fund	\$	(652,157)	\$	267,294	\$ (919,452)	-344%

#### 2017/18 BUDGET – GENERAL FUND SUMMARY OF SIGNIFICANT CHANGES FROM PRIOR YEAR BUDGET

#### **REVENUES**

Total Property Tax Revenue, which includes the actual estimates provided by El Dorado County, increased by approximately 6.3% from the 2016/17 budget. This is the result of an overall increase in the 2017/18 District assessed value, partially offset by a decrease in the Latrobe Base Transfer Revenue due to collection uncertainty. Fire Prevention Fees remained consistent with prior year at \$70,000. JPA Revenue increased by \$110,320 or 12% as a direct result of higher budgeted JPA expenses (offset). Rental Income decreased from the prior year budget due to a previously planned cell site at Station 85 that did not come to fruition. Other Miscellaneous Operating Revenue includes annexation fees, workers' compensation reimbursements, and other miscellaneous revenue collected. Revenue in this category is expected to remain consistent with prior year. No asset sales are budgeted in fiscal year 2017/18.

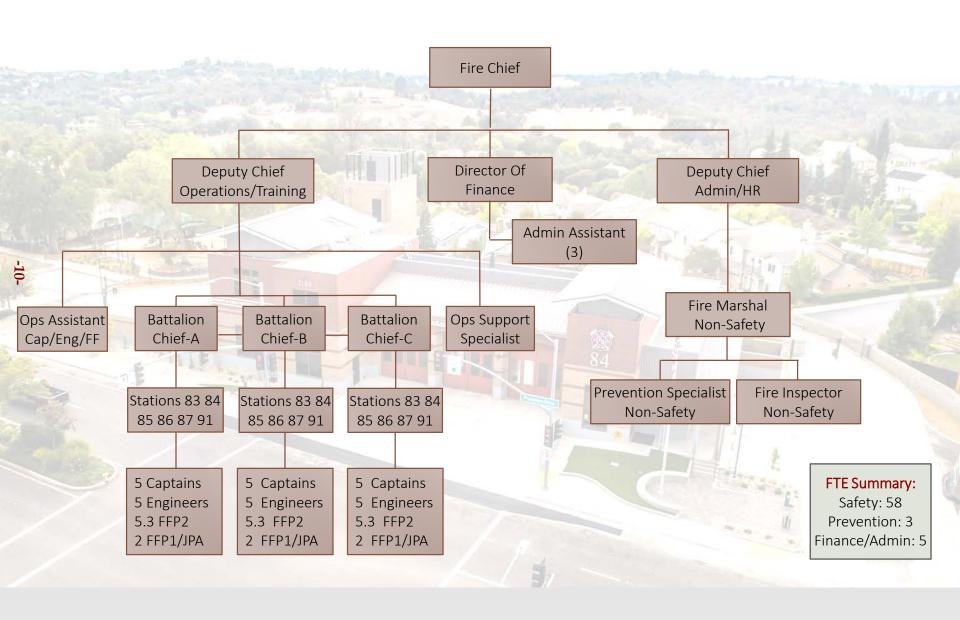
#### **WAGES & BENEFITS**

Wages & Benefits were budgeted based on the District's current approved staffing levels and the negotiated labor contracts in effect for fiscal year 2017/18. A 2.5% COLA is budgeted for Administrative staff as per the negotiated contract in place. There are no salary increases for safety personnel in fiscal year 2017/18 per the current MOU. Budgeted overtime is consistent with prior year. While PERS pension expense rates continue to increase, there is a slight decrease in the budgeted PERS Retirement expense compared to prior year due to negotiated increases in employee contributions. The estimated Vacation & Sick expense decreased from prior year budget based on actual experience in 2016/17. Overall, Wages & Benefits remained relatively consistent with prior year with a slight decrease of 1%.

#### OTHER OPERATING EXPENDITURES

There is a 5% decrease in total Other Operating Expenditures from the prior year budget. Clothing and Personal Supplies decreased slightly primarily because of one-time Class A uniform reimbursements in 2016/17. A \$70k decrease in Dispatch Services is the result of a one-time CAD system upgrade completed in 2016/17. Overall maintenance decreased based on actual results from the prior year. The Professional Services category also shows a decrease in budget from the prior year, which is primarily due to several on-time expenditures in 2016/17 that will not recur in 2017/18. Categories with offsetting budget increases include Information Technology, Small Tools and Supplies, Training, Prevention and Utilities. Information & Technology increased slightly from prior year budget due to a change in service provider to enhance the quality of service. Small Tools & Supplies includes a significant amount of hose replacement in 2017/18. Training was increased to include newly required active shooter courses per California law. Fire Prevention was increased to include several prevention awareness events that were previously funded by the El Dorado Hills Firefighters' Association. The budgeted increase in Utilities is mostly due to actual experienced usage in 2016/17 as well as rising utility rates.

2016/17 Organization Chart





ALL FUNDS





		Actual FY12/13	Actual FY13/14	Actual FY14/15	Actual FY15/16	Forecast FY16/17	Final Budget FY17/18	Variance 16/17 Forecast vs. 17/18 Budget	Variance %
Revenue									
3240 ·	Tax Revenue								
	3260 ·Secured Tax Revenue	11,830,868	12,028,827	13,218,543	14,158,112	15,143,354	16,271,887	1,128,533	6.94%
	3270 · Unsecured Tax Revenue	252,527	284,881	294,263	292,097	283,551	276,634	(6,917)	-3%
	3280 · Homeowners Tax Revenue	134,560	134,583	141,900	144,317	148,084	148,380	296	0%
	3320 · Supplemental Tax Revenue 3330 · Sacramento County Revenue	14,658 7,886	186,426 8,107	223,245 7,990	234,671 27,184	318,445 16,171	251,098 16,200	(67,347) 29	-27% 0%
	3335 · Latrobe Revenue								
	3335.2 · Latrobe Special Tax 3335.3 · Latrobe Base Transfer	- -	- -	20,700 256,651	35,588 256,651	35,622 -	36,840 180,000	1,218 180,000	3% 100%
	3340 · Property Tax Administration Fee	(308,533)	(235,247)	(194,228)	(316,739)	(352,143)	(404,964)	(52,821)	13%
Total	3240 · Tax Revenue	11,931,966	12,407,577	13,969,063	14,831,881	15,593,084	16,776,075	1,182,990	7.052%
3506 ·	Misc. Revenue, Fire Prev. Fees	34,713	18,812	49,011	73,537	63,828	70,000	6,172	9%
3510 ·	Misc. Operating Revenue 3511 · Contributions 3512 · JPA Revenue 3513 · Rental Income (Cell site) 3515 · OES/Mutual Aid Reimbursement	- 956,920 21,960 205,141	750,460 24,666 206,840	(159) 755,805 23,592 458,024	8,100 1,010,264 30,628 736,099	982,207 25,200 613,557	1,028,857 25,200 560,000	- 46,649 - (53,557)	0% 5% 0% -10%
	3520 · Interest Earned 3510 · Misc. Operating Revenue - Other	55,656 75,789	43,087 87,542	46,366 95,131	67,085 20,847	109,689	80,000 20,000	(29,689) (46,426)	-37% -232%
Total	3510 · Misc. Operating Revenue	1,315,466	1,112,594	1,378,758	1,873,023	1,797,080	1,714,057	(83,023)	-5%
	erating Revenue	\$ 13,282,145	\$ 13,538,983	\$ 15,396,832	\$ 16,778,440	\$ 17,453,992	\$ 18,560,131	\$ (82,771)	0%
_	ment Fees Development Fees 3560 · Development Fee Revenue	1,062,498	1,208,615	1,741,799	2,499,408	2,985,102	2,500,000	(485,102)	-19%
Total	3550 · Development Fee Revenue	1,062,498	1,208,615	1,741,799	2,499,408	2,985,102	2,500,000	(485,102)	-19%
3570	Proceeds from Sale of Assets		92,390		27,430	93,630	-	(93,630)	-100%
Total Re	venue	\$ 14,344,643	\$ 14,839,988	\$ 17,138,631	\$ 19,305,278	\$ 20,532,724	\$ 21,060,131	\$ 527,408	3%

# El Dorado Hills Fire Department Historical Trend Analysis TOTAL ALL FUNDS



		Actual FY12/13	Actual FY13/14	Actual FY14/15	Actual FY15/16	Forecast FY16/17	Final Budget FY17/18	Variance 16/17 Forecast vs. 17/18 Budget	Variance %
Оре	erating Expenditures								
_	6000 · Salaries & Wages								
	6001 ·Salaries & Wages, Fire 6011 ·Education/Longevity Pay 6016 ·Salaries & Wages, Admin/Prev	5,019,412 386,792 377,375	4,887,897 357,223 369,334	5,164,564 355,052 452,549	5,434,638 390,359 515,208	5,772,002 450,922 545,310	5,966,813 484,081 608,685	194,811 33,159 63,375	3% 7% 10%
	6017 · Volunteer Pay	38,225	34,045	56,330	77,030	69,179	-	(69,179)	-100%
	6018 · Director Pay	10,600	15,300	16,900	20,400	16,905	17,850	945	5%
	6019 · Overtime				-	-	-	-	
	6019.1 · Overtime, Operational	1,229,078	1,432,144	1,477,672	1,364,141	1,606,931	1,561,587	(45,344)	-3%
	6019.2 · Overtime, Outside Aid	178,829	194,278	375,560	663,124	527,019	480,000	(47,019)	-10%
<u> </u>	6019.3 · Overtime, JPA	114,224	228,411	129,313	108,660	164,928	155,479	(9,449)	-6%
19	Total 6019 · Overtime	1,522,131	1,854,833	1,982,546	2,135,925	2,298,879	2,197,066	(101,813)	-5%
	6020 · P.E.R.S. Retirement 6030 · Workers Compensation 6031 · Life Insurance	1,983,803 418,985 5,039	1,971,986 522,033 4,948	2,103,266 609,709 5,358	2,104,899 728,867 5,616	2,228,851 765,480 5,875	2,293,349 819,067 6,224	64,498 53,587 350	3% 7% 6%
	6032 · P.E.R.S. Health Benefits 6033 · Disability Insurance	979,530 11,700	1,029,405 11,661	1,159,392 12,480	1,337,711 14,308	1,431,009 16,660	1,444,276 16,758	13,266 98	1% 1%
	6034 · Health Cost of Retirees 6040 · Dental/Vision Expense	712,584 133,950	738,424 137,630	829,741 149,050	813,577 161,262	856,646 173,391	881,479 177,960	24,833 4,569	3% 3%
	6050 · Unemployment Insurance	15,021	13,761	16,960	16,289	14,484	14,490	6	0%
-	6060 · Vacation & Sick Expense Reserve 6070 · Medicare Total 6000 · Salaries & Wages	133,775 104,793 11,853,714	(19,561) 105,941 12,034,861	81,912 114,992 13,110,802	169,277 123,580 14,048,946	33,955 128,876 14,808,424	100,000 134,842 15,162,941	66,045 5,966 354,516	66% 4% 2%
	rries & Wages as a % of Operating Revenue	89%	89%	85%	84%	85%	82%		270





	Actual FY12/13	Actual FY13/14	Actual FY14/15	Actual FY15/16	Forecast FY16/17	Final Budget FY17/18	Variance 16/17 Forecast vs. 17/18 Budget	Variance %
6100 · Clothing & Personal Supplies								
6001 · Uniform Allowance 6002 · Other Clothing & Personal Supplies	- 56,651	- 57,914	90,602	42,000 45,817	58,550 65,816	52,800 47,683	(5,750) (18,133)	-11% -38%
Total 6100 Clothing & Personal Supplies	56,651	57,914	90,602	87,817	124,366	100,483	(23,883)	-24%
6110 · Network/Communications								
6111 · Telecommunications	44,897	47,624	58,193	73,200	54,452	50,544	(3,907)	-8%
6112 · Dispatch Services	17,044	49,355	44,638	41,248	105,277	50,000	(55,277)	-111%
6113 · Network/Connectivity		-		-	30,824	41,225	10,401	100%
Total 6110 · Communications	61,941	96,980	102,831	114,448	190,553	141,770	(48,783)	-34%
6120 ·Housekeeping	21,286	21,291	21,854	40,200	38,097	35,268	(2,829)	-8%
6130 · Insurance							-	
6131 · General Insurance	47,748	46,417	58,936	50,492	51,023	55,000	3,977	7%
Total 6130 · Insurance	47,748	46,417	58,936	50,492	51,023	55,000	3,977	7%
6140 · Maintenance of Equipment								
6141 · Tires	14,842	20,281	19,577	30,065	15,492	21,791	6,299	29%
6142 · Parts & Supplies	7,162	19,401	10,445	17,162	25,720	22,209	(3,511)	-16%
6143 · Outside Work 6144 · Equipment Maintenance 6145 · Radio Maintenance	102,267 97,865 3,353	51,766 99,191 3,671	117,144 126,623 4,477	46,484 125,891 9,822	162,105 26,839 12,318	118,167 37,308 24,279	(43,938) 10,469 11,960	-37% 28% 49%
Total 6140 · Maintenance of Equipment	225,488	194,309	278,266	229,424	242,475	223,754	(18,721)	-8%
6150 · Maintenance, Structures & Ground	36,298	46,431	75,319	111,703	129,003	98,364	(30,639)	-31%
6160 · Medical Supplies								
6161 · Medical Supplies	883	51	760	8,884	5,031	5,867	836	14%
Total 6160 · Medical Supplies	883	51	760	8,884	5,031	5,867	836	14%
6170 · Dues and Subscriptions	6,157	6,735	7,447	12,139	8,172	12,655	4,483	35%





	Actual FY12/13	Actual FY13/14	Actual FY14/15	Actual FY15/16	Forecast FY16/17	Final Budget FY17/18	Variance 16/17 Forecast vs. 17/18 Budget	Variance %
6180 · Miscellaneous				-	-		-	
6181 · Miscellaneous	5,699	2,124	6,758	1,917	3,347	3,352	6	0%
6182 · Honor Guard	2,806	2,490	437	-	2,561	3,562	1,001	28%
6183 · Explorer Program	1,000	505	913	1,221	800	2,095	1,295	62%
6184 · Pipes and Drums	2,903	-		-		-	-	0%
Total 6180 · Miscellaneous	12,408	5,119	8,108	3,138	6,708	9,010	2,302	26%
6190 ·Office Supplies	16,417	16,664	18,812	22,720	28,116	20,739	(7,376)	-36%
6200 · Professional Services				-				
6201 · Audit	9,750	9,500	12,750	10,000	10,250	13,050	2,800	21%
6202 · Legal/Human Resources	116,464	128,296	130,770	111,578	144,996	161,673	16,677	10%
6203 · Notices	497	1,931	3,131	2,630	747	2,514	1,767	70%
0200 I WHEE	157	1,501	0,101	2,000	, 1,	2,011	1,7 07	7070
6204 · Other Professional Services	172,676	169,912	286,076	384,473	136,746	135,397	(1,349)	-1%
6205 · Elections/Tax Administration	13,851	-	19,788	-	23,449	-	(23,449)	-100%
6206 · Public Relations		-		-	795	3,042	2,247	74%
Total 6200 · Professional Services	313,238	309,639	452,515	508,681	316,982	315,676	(1,307)	0%
6210 · Information Technology								
6211 · Software Licenses/Subscriptions	-	-	-	-	60,553	71,501	10,948	15%
6212 · IT Support/Implementation		-		-	84,271	118,496	34,226	29%
Total 6210 · Information Technology 6220 · Rents and Leases	-	-	-	-	144,824	189,997	45,173	24%
6221 · Facilities/Equipment Lease	552	105,336	106,657	21,640	6,120	14,710	8,590	-100%
6222 · Solar Lease		-		-	52,016	66,936	14,920	22%
Total 6220 · Total Rents and Leases	552	105,336	106,657	21,640	58,136	81,646	23,510	29%
6230 · Small Tools and Supplies	43,624	44,000	34,234	51,235	71,561	78,108	6,546	8%
6240 · Special Expenses 6241 · Training	35,860	48,507	73,837	59,507	108,248	148,981	- 40,733	27%

# El Dorado Hills Fire Department Historical Trend Analysis TOTAL ALL FUNDS



	Α	ctual FY12/13	Ac	etual FY13/14	A	ctual FY14/15	Ac	ctual FY15/16	Forecas	st FY16/17	inal Budget FY17/18	16/1	Variance 7 Forecast vs. 7/18 Budget	Variance %
6242 · Fire Prevention		17,149		7,890		10,828		17,537		16,245	64,280		48,035	75%
6243 · Licenses		285		33		87		-		10,243	04,200		(10)	0%
Total 6240 · Special Expenses		53,294		56,430		84,751		77,044		124,502	213,261		88,758	42%
6250 · Transportation and Travel		00,271		50,150		01,701		77,011		121,002	210,201		00,700	1270
6251 · Fuel and Oil		52,201		67,633		58,362		51,936		53,829	62,000		8,171	13%
6252 · Travel		7,873		20,936		11,719		12,821		20,424	25,200		4,776	19%
6253 · Meals & Refreshments		12,467		20,641		20,464		17,253		17,798	22,680		4,882	22%
Total 6250 · Transportation and Travel		72,541		109,210		90,545		82,011		92,052	109,880		17,828	16%
6260 · Utilities 6261 · Electricity		51,809		50,848		62,718		76,258		23,689	16,872		(6,817)	-40%
6262 · Natural Gas/Propane		14,652		12,704		10,963		13,474		24,391	25,000		609	2%
6263 · Water/Sewer		12,951		11,910		10,526		11,716		15,343	16,000		657	4%
Total 6260 · Utilities		79,411		75,461		84,208		101,448		63,423	57,872		(5,551)	-10%
<b>Total Operating Expenditures</b>	\$	12,901,652	\$	13,226,848	\$	14,626,645	\$	15,571,970	\$ 16	5,503,450	\$ 16,912,289	\$	408,839	2%
Operating Revenue - Operating Expenditure	s \$	380,493	\$	312,135	\$	770,188	\$	1,206,470	\$	950,542	\$ 1,647,843	\$	697,300	
6560 · Pension/OPEB UAL Lump Sum Pmt		659,573		-		-		1,200,000		-	1,450,000		1,450,000	-100%
6720 · Fixed Assets		1,254,113		691,417		4,194,193		2,018,266		773,344	2,989,298		2,215,954	74%
Total Expenditures	\$	14,815,338	\$	13,918,265	\$	18,820,838	\$	18,790,237	\$ 17	,276,794	\$ 21,351,587	\$	4,074,793	19%
Total Revenue - Total Expenditures	\$	(470,695)	\$	921,723	\$	(1,682,207)	\$	515,042	\$ 3	5,255,930	\$ (291,455)	\$	(3,547,385)	
Development Fee Revenue		(1,062,498)		(1,208,615)		(1,741,799)		(2,499,408)	(	2,985,102)	(2,500,000)			
Development Fee Qualified Expenditures		604,749		65,993		1,808,431		798,693		85,410	1,970,000			
Total Revenue - Total Expenditures Net of Development Fees	\$	(928,445)	\$	(220,899)	\$	(1,615,575)	\$	(1,185,674)	\$	356,238	\$ (821,455)			



RESERVE FUND SUMMARY

## Reserve Fund Summary 2017/18 Final Budget



	RESERVE FUND BALANCE AS OF							
	6/30/2013	6/30/2014	6/30/2015	6/30/2016	FORECAST 6/30/2017	FINAL BUDGET 6/30/2018		
General Reserve Fund	14,390,105	14,637,036	13,840,847	12,269,007	13,313,206	12,661,048		
Capital Replacement Reserve Fund	5,296,672	4,829,631	4,245,134	3,826,024	3,052,680	2,883,382		
Retiree Medical Reserve Fund	92,012	92,223	26	26		-		
Unrestricted Reserve Funds	19,778,789	19,558,890	18,086,007	16,095,057	16,365,912	15,544,430		
Development Fee Reserve Fund	-	1,141,621	1,191,898	3,697,119	6,682,221*	7,212,221		
Total Reserve Fund Balances	\$ 19,778,789	\$ 20,700,511	\$ 19,277,905	\$ 19,792,177	\$ 23,048,107	\$ 22,756,651		

 $<sup>\</sup>star$  As of 6/30/2017, the Development Fee fund will "owe" approximately \$884,103 to the General Fund.





Final vs. Preliminary Budget Summary - All Funds Fiscal Year 2017/18

		Ge	eneral Fund	Capital Replacement Fund		Development Fee Fund		FINAL All Funds		PRELIMINARY All Funds		VA	RIANCE	VARIANCE %
Re	venue													
	Property Tax Revenue		16,776,075						16,776,075		16,639,876		136,199	1%
	Fire Prevention Fee Revenue		70,000						70,000		70,000		-	0%
	Other Miscellaneous Operating Revenue		1,714,057						1,714,057		1,714,057		(0)	0%
	Development Fee Revenue						2,500,000		2,500,000		2,000,000		500,000	25%
	Proceeds from Sale of Assets		-						-		-			0%
To	tal Revenue	\$	18,560,131	\$		\$	2,500,000	\$	21,060,131	\$	20,423,933	\$	636,198	3%
Ex	penditures													
上	Wages & Benefits		15,162,941		-		-		15,162,941		15,343,969		(181,028)	<b>-1</b> %
-17-	Other Operating Expenditures Pension/OPEB UAL Lump Sum Pmt		1,749,348 1,450,000		- -		- -		1,749,348 1,450,000		1,630,565 1,000,000		118,783 450,000	7º/₀ 0º/₀
	Fixed Assets				1,019,298		1,970,000		2,989,298		2,756,600		232,698	8%
To	tal Expenditures	\$	18,362,289	\$	1,019,298	\$	1,970,000	\$	21,351,587	\$	20,731,134	\$	620,453	3%
Re	venue Less Expenditures	\$	197,843	\$	(1,019,298)	\$	530,000	\$	(291,455)	\$	(307,201)	\$	15,746	-5%
Re	serve Fund Transfer Summary:													
Ве	eginning Balance, 6/30/2017 (FORECAST)	\$	13,313,206	\$	3,052,680	\$	6,682,221	\$	23,048,107	\$	22,404,856	\$	643,251	3%
	Transfer to/from General Reserve Fund		197,843		850,000		-		1,047,843		1,299,399		(251,556)	-19%
	Transfer to/from Capital Replacement Fund		(850,000)		(1,019,298)		-		(1,869,298)		(2,264,100)		394,802	-17%
	Transfer to/from Development Fee Fund		-				530,000		530,000		657,500		(127,500)	-19%
	Total Increase/(Decrease) in Reserve Balances		(652,157)		(169,298)		530,000		(291,455)		(307,201)		15,746	-5%
Eı	nding Balance, 6/30/2018 (PROJECTED)	\$	12,661,048	\$	2,883,382	\$	7,212,221	\$	22,756,651	\$	22,097,655	\$	658,996	3%



El Dorado Hills Fire Department Final vs. Preliminary Budget - General Fund Fiscal Year 2017/18

	FINAL	PRELIMINARY		
	Full Year Budget FY17/18	Full Year Budget FY17/18	Variance	Variance %
Damagua	,	2 22.720		
Revenue				
3240 · Tax Revenue 3260 · Secured Tax Revenue	16,271,887	16,074,243	197,644	1%
3270 · Unsecured Tax Revenue	276,634	304,637	(28,003)	-9%
3280 · Homeowners Tax Revenue	148,380	153,660	(5,280)	-3%
3320 · Supplemental Tax Revenue	251,098	248,751	2,347	1%
3330 · Sacramento County Revenue	16,200	29,103	(12,903)	-44%
3335 · Latrobe Revenue 3335.2 · Latrobe Special Tax	- 36,840	36,840	<del>-</del> -	0% 0%
3335.3 · Latrobe Base Transfer	180,000	180,000	-	0%
3340 · Property Tax Administration Fee	(404,964)	(387,357)	(17,607)	5%
Total 3240 · Tax Revenue	16,776,075	16,639,876	136,199	1%
3506 · Misc. Revenue, Fire Prev. Fees	70,000	70,000	-	0%
3510 · Misc. Operating Revenue				
3511 · Contributions	-	-	-	0%
3512 · JPA Revenue	1,028,857	1,028,857	-	0%
3513 · Rental Income (Cell site)	25,200	25,200	-	0%
3515 · OES/Mutual Aid Reimbursement 3520 · Interest Earned	560,000 80,000	560,000 80,000	<del>-</del> -	0% 0%
3510 · Misc. Operating Revenue - Other	20,000	20,000		0%
Total 3510 · Misc. Operating Revenue	1,714,057	1,714,057	-	0%
3570 · Proceeds from Sale of Assets		-		0%
Total Revenue	\$ 18,560,131	\$ 18,423,932	\$ 136,199	1%
Operating Expenditures 6000 · Wages & Benefits				
6001 · Salaries & Wages, Fire	5,966,813	5,966,813	-	0%
6011 · Education/Longevity Pay	484,081	484,081	-	0%
6016 · Salaries & Wages, Admin/Prev	608,685	608,685	-	0%
6017 · Volunteer Pay	-	-	-	0%
6018 · Director Pay	17,850	17,850	-	0%
6019 · Overtime			-	
6019.1 · Overtime, Operational	1,561,587	1,561,587	-	0%
6019.2 · Overtime, Outside Aid	480,000	480,000	-	0%
6019.3 · Overtime, JPA	155,479	155,479		0%
Total 6019 · Overtime	2,197,066	2,197,066	-	0%



Final vs. Preliminary Budget - General Fund Fiscal Year 2017/18

	FINAL Full Year Budget FY17/18	PRELIMINARY Full Year Budget FY17/18	Variance	Variance %
6020 · P.E.R.S. Retirement	2,293,349	2,414,016	(120,667)	-5%
6030 · Workers Compensation	819,067	819,067	(120,007)	0%
6031 · Life Insurance	6,224	6,224	-	0%
6032 · P.E.R.S. Health Benefits	1,444,276	1,495,797	(51,522)	-3%
6033 · Disability Insurance	16,758	16,758	-	0%
6034 · Health Cost of Retirees	881,479	889,119	(7,640)	-1%
6040 · Dental/Vision Expense	177,960	179,160	(1,200)	-1%
6050 · Unemployment Insurance	14,490	14,490	-	0%
6060 · Vacation & Sick Expense Reserve	100,000	100,000	-	0%
6070 · Medicare	134,842	134,842	-	0%
Total 6000 · Wages & Benefits	15,162,941	15,343,969	(181,028)	-1%
Salaries & Wages as a % of Revenue	82%	83%		
6100 · Clothing & Personal Supplies				
6001 · Uniform Allowance	52,800	52,800	-	0%
6002 · Other Clothing & Personal Supplies	47,683	47,620	63	0%
Total 6100 Clothing & Personal Supplies	100,483	100,420	63	0%
6110 · Network/Communications 6111 · Telecommunications	50,544	50,544	_	0%
			_	
6112 · Dispatch Services	50,000	50,000	-	0%
6113 · Network/Connectivity	41,225	41,225		0%
Total 6110 · Network/Communications	141,770	141,770	-	0%
6120 · Housekeeping	35,268	35,268	-	0%
6130 · Insurance				
6131 · General Insurance	55,000	55,000		0%
Total 6130 · Insurance	55,000	55,000	-	0%
6140 · Maintenance of Equipment				
6141 · Tires	21,791	21,791	-	0%
6142 · Parts & Supplies	22,209	22,209	-	0%
6143 · Outside Work	118,167	118,167	-	0%
6144 · Equipment Maintenance	37,308	37,334	(25)	0%
6145 · Radio Maintenance	24,279	25,963	(1,685)	-6%
Total 6140 · Maintenance of Equipment	223,754	225,463	(1,710)	-1%
6150 · Maintenance, Structures & Ground	98,364	98,364	-	0%



Final vs. Preliminary Budget - General Fund Fiscal Year 2017/18

	FINAL Full Year Budget FY17/18	PRELIMINARY Full Year Budget FY17/18	Variance	Variance %
6020 · P.E.R.S. Retirement	2,293,349	2,414,016	(120,667)	-5%
6030 · Workers Compensation	819,067	819,067	-	0%
6031 · Life Insurance	6,224	6,224	-	0%
6032 · P.E.R.S. Health Benefits	1,444,276	1,495,797	(51,522)	-3%
6033 · Disability Insurance	16,758	16,758	-	0%
6034 · Health Cost of Retirees	881,479	889,119	(7,640)	-1%
6040 · Dental/Vision Expense	177,960	179,160	(1,200)	-1%
6050 · Unemployment Insurance	14,490	14,490	-	0%
6060 · Vacation & Sick Expense Reserve	100,000	100,000	-	0%
6070 · Medicare	134,842	134,842		0%
Total 6000 · Wages & Benefits	15,162,941	15,343,969	(181,028)	-1%
Salaries & Wages as a % of Revenue	82%	83%		
6100 · Clothing & Personal Supplies				
6001 · Uniform Allowance	52,800	52,800	-	0%
6002 · Other Clothing & Personal Supplies	47,683	47,620	63	0%
Total 6100 Clothing & Personal Supplies	100,483	100,420	63	0%
6110 · Network/Communications				
6111 · Telecommunications	50,544	50,544	-	0%
6112 · Dispatch Services	50,000	50,000	-	0%
6113 · Network/Connectivity	41,225	41,225	<u>-</u>	0%
Total 6110 · Network/Communications	141,770	141,770	-	0%
6120 · Housekeeping	35,268	35,268	-	0%
6130 · Insurance				
6131 · General Insurance	55,000	55,000	-	0%
Total 6130 · Insurance	55,000	55,000	-	0%
6140 · Maintenance of Equipment				
6141 · Tires	21,791	21,791	-	0%
6142 · Parts & Supplies	22,209	22,209	-	0%
6143 · Outside Work	118,167	118,167	-	0%
6144 · Equipment Maintenance	37,308	37,334	(25)	0%
6145 · Radio Maintenance	24,279	25,963	(1,685)	-6%
Total 6140 · Maintenance of Equipment	223,754	225,463	(1,710)	<b>-1</b> %
6150 · Maintenance, Structures & Ground	98,364	98,364	-	0%



El Dorado Hills Fire Department Final vs. Preliminary Budget - General Fund Fiscal Year 2017/18

	FINAL Full Year Budget FY17/18	PRELIMINARY Full Year Budget FY17/18	Variance	Variance %
6160 · Medical Supplies				
6161 · Medical Supplies	5,867	5,867	<del>-</del>	0%
Total 6160 · Medical Supplies	5,867	5,867	-	0%
6170 · Dues and Subscriptions	12,655	12,361	294	2%
6180 · Miscellaneous				
6181 · Miscellaneous	3,352	3,352	-	0%
6182 · Honor Guard	3,562	3,562	-	0%
6183 · Explorer Program	2,095	2,095	-	0%
6184 · Pipes and Drums		-		0%
Total 6180 · Miscellaneous	9,010	9,010	-	0%
6190 · Office Supplies	20,739	20,739	-	0%
6200 · Professional Services				
6201 · Audit	13,050	13,506	(456)	-3%
6202 · Legal/Human Resources	161,673	131,673	30,000	23%
6203 · Notices	2,514	2,514	-	0%
6204 · Other Professional Services	135,397	114,650	20,747	18%
6205 · Elections/Tax Administration	-	-	-	0%
6206 · Public Relations	3,042	2,958	84	0%
Total 6200 · Professional Services	315,676	265,302	50,374	19%
6210 · Information Technology				
6211 · Software Licenses/Subscriptions	71,501	74,651	(3,150)	-4%
6212 · IT Support/Implementation	118,496	118,496		0%
Total 6210 · Information Technology	189,997	193,147	(3,150)	100%
6220 · Rents and Leases				
6221 · Facilities/Equipment Lease	14,710	-	14,710	100%
6222 · Solar Lease	66,936	66,936		0%
Total 6220 · Rents and Leases	81,646	66,936	14,710	22%
6230 · Small Tools and Supplies	78,108	76,557	1,550	2%
6240 · Special Expenses				
6241 · Training	148,981	107,507	41,474	39%
6242 · Fire Prevention	64,280	64,699	(419)	-1%
Total 6240 · Special Expenses	213,261	172,206	41,055	24%



El Dorado Hills Fire Department Final vs. Preliminary Budget - General Fund Fiscal Year 2017/18

		FINAL Year Budget	Full	ELIMINARY Year Budget			
		FY17/18		FY17/18	V	ariance	Variance %
6250 · Transportation and Travel							
6251 · Fuel and Oil		62,000		62,000		-	0%
6252 · Travel		25,200		19,184		6,016	31%
6253 · Meals & Refreshments		22,680		17,600		5,080	29%
Total 6250 · Transportation and Travel		109,880		98,784		11,096	11%
6260 · Utilities 6261 · Electricity		16,872		12,372		4,500	36%
•		,		·		•	
6262 · Natural Gas/Propane		25,000		26,000		(1,000)	-4%
6263 · Water/Sewer		16,000		15,000		1,000	7%
Total 6260 · Utilities		57,872		53,372		4,500	8%
<b>Total Operating Expenditures</b>	\$	16,912,289	\$	16,974,533	\$	(62,245)	0%
Revenue - Operating Expenditures	\$	1,647,843	\$	1,449,399	\$	198,444	<b>14</b> %
6560 · Pension/OPEB UAL Lump Sum Pmt		1,450,000		1,000,000		450,000	0%
<b>Total Expenditures</b>	<b>\$</b>	18,362,289	\$	17,974,533	\$	387,755	2%
<b>Total Revenue - Total Expenditures</b>	\$	197,843	\$	449,399	\$	(251,556)	-56%



# EL DORADO HILLS COUNTY WATER DISTRICT RESOLUTION 2017-27

#### Resolution Adopting the 2017-2018 Final Budget

WHEREAS, the Board of Directors of the El Dorado Hills County Water District

Board (the "Fire District") held a public hearing during which time additions and deletions to the

2017-18 Budget were made; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors in accordance with Section 13890 of the Health and Safety Code, the Preliminary Budget for the Fiscal Year 2017-18 is hereby adopted in accordance with the following:

Wages & Benefits:	\$15,162,941
Services and Supplies:	1,749,348
Pension/OPEB Lump Sum Payments:	1,450,000
Fixed Assets:	,
Structures and Improvements	1,970,000
Equipment	1,019,298
Total Budget Requirements:	\$21,351,587

**BE IT FURTHER RESOLVED** that, except as specified below, the means of financing the expenditures will be by monies derived from Property Taxes, Development Fees, Reserves and other Miscellaneous Revenues.

**BE IT FURTHER RESOLVED** that the means of financing the capital equipment listed in the amount not to exceed \$1,019,298 will be by monies derived from the Capital Replacement Fund.

**BE IT FURTHER RESOLVED** that the Final Budget is hereby adopted and available for inspection by interested persons.

The foregoing resolution was duly passed and adopted by the Board of the El Dorado Hills County Water District at a meeting of said Board held on the 21st day of September, 2017, by the following vote:

AYES: 5

ABSTAIN: 0

NOES: 0

ABSENT: 0

Charles J. Hartley, President

ATTEST: